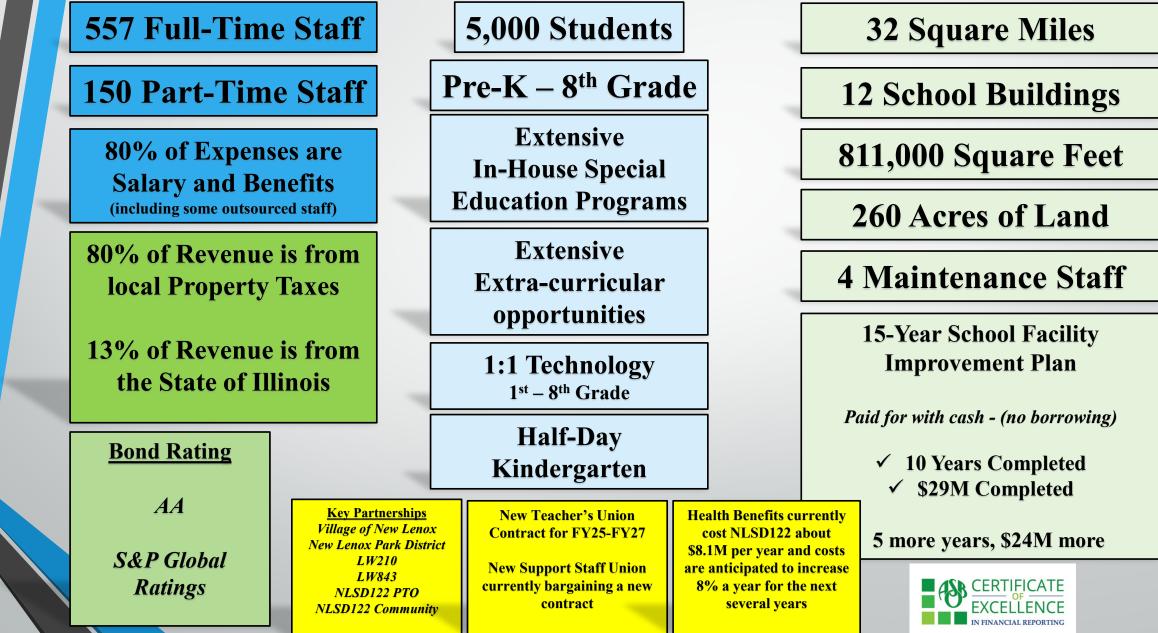
New Lenox School District 122 Financial Overview – Fall 2024





NLSD122's Financial Profile







- Property Tax
- Food Service
- School Fees
- Evidence Based Funding Grant
- Transportation
- State Grants
- **Federal Grants**
- Interest Income
- Tuition from Other Districts
- Other
- iPad/Laptop Rotation Sales
- PTO

Revenue Sources	\$/	Student	Total	%
Property Tax	\$	11,126	\$ 57,011,200	80%
Food Service	\$	99	\$ 505,997	1%
School Fees	\$	221	\$ 1,134,310	2%
Evidence Based Funding Grant	\$	1,103	\$ 5,650,198	8%
Transportation	\$	391	\$ 2,001,980	3%
State Grants	\$	243	\$ 1,243,337	2%
Federal Grants	\$	282	\$ 1,445,762	2%
Interest Income	\$	309	\$ 1,582,216	2%
Tuition from Other Districts	\$	15	\$ 75,000	0.1%
Other	\$	9	\$ 45,681	0.1%
iPad/Laptop Rotation Sales	\$	59	\$ 300,000	0.4%
РТО	\$	15	\$ 75,000	0.1%
Total	\$	13,870	\$ 71,070,681	100%



EXPENSE

	NLSD122 Operating Expen	diture Summary				
s tation						
/						
gy						
		Expenditure Sources	\$/ S	tudent	Total	%
S		Salaries	\$	7,149	\$ 36,630,156	55%
		Benefits	\$	2,822	\$ 14,459,411	
			-	2,022	\$ 14,437,411	22%
ning		Textbooks	\$	120	\$ 615,000	22% 1%
ning					\$ 615,000	
-		Textbooks	\$	120	\$ 615,000	1%
lding		Textbooks Transportation	\$ \$	120 965	\$ 615,000\$ 4,943,298	1% 7%
ilding dgets		Textbooks Transportation Supplies / Services	\$ \$ \$	120 965 857	 \$ 615,000 \$ 4,943,298 \$ 4,393,413 \$ 1,628,800 	1% 7% 7%
ilding dgets		Textbooks Transportation Supplies / Services Technology	\$ \$ \$ \$	120 965 857 318	 \$ 615,000 \$ 4,943,298 \$ 4,393,413 \$ 1,628,800 \$ 1,450,000 	1% 7% 7% 2%
lding dgets		Textbooks Transportation Supplies / Services Technology Utility Bills	\$ \$ \$ \$ \$	120 965 857 318 283	 \$ 615,000 \$ 4,943,298 \$ 4,393,413 \$ 1,628,800 \$ 1,450,000 	1% 7% 7% 2% 2%
ilding dgets ice		Textbooks Transportation Supplies / Services Technology Utility Bills Night Cleaning	\$ \$ \$ \$ \$	120 965 857 318 283 191	 \$ 615,000 \$ 4,943,298 \$ 4,393,413 \$ 1,628,800 \$ 1,450,000 \$ 980,000 	1% 7% 7% 2% 2% 1%
ining ilding dgets ice nal		Textbooks Transportation Supplies / Services Technology Utility Bills Night Cleaning School Building Supply Budgets	S S S S S	120 965 857 318 283 191 171	 \$ 615,000 \$ 4,943,298 \$ 4,393,413 \$ 1,628,800 \$ 1,450,000 \$ 980,000 \$ 980,000 \$ 878,747 \$ 476,500 \$ 375,000 	1% 7% 2% 2% 1% 1%

Textbooks

Salaries

Benefits

- Transportation
- Supplies / Services
- Technology
- Utility Bills
- Night Cleaning
- School Building Supply Budgets
- Food Service
- Instructional Software



TRANSPORTATION

General Education Transportation

1	
Number of Buses	31
Number of Miles	490,904
Number of Students	4,231
Annual Cost	\$ 3,280,000
Cost Per Student	\$ 775
Cost per Mile	\$ 6.68
Cost Per Bus	\$ 105,806
Cost Per Bus / Day	\$ 601



Special Education Transportat	tion	
Number of Buses		23
Number of Miles		220,020
Number of Students		211
Annual Cost	\$	1,663,298
Cost Per Student	\$	7,883
Cost per Mile	\$	7.56
Cost Per Bus	\$	72,317
Cost Per Bus / Day	\$	411



FACILITIES

Facilities (Including Staff)	
Number of Schools	12
Total Square Footage	811,381
Total Acres	260
Number of Maintenance Staff	4

Annual Electric Cost	\$ 1,150,000
Annual Natural Gas Cost	\$ 300,000
Night Cleaning Contract Cost	\$ 980,000
All other O&M Cost	\$ 2,749,589
Electric \$ per sq ft.	\$ 1.42
Gas \$ per sq ft.	\$ 0.37
Cleaning \$ per sq ft.	\$ 1.21
All other \$ per sq ft.	\$ 3.39



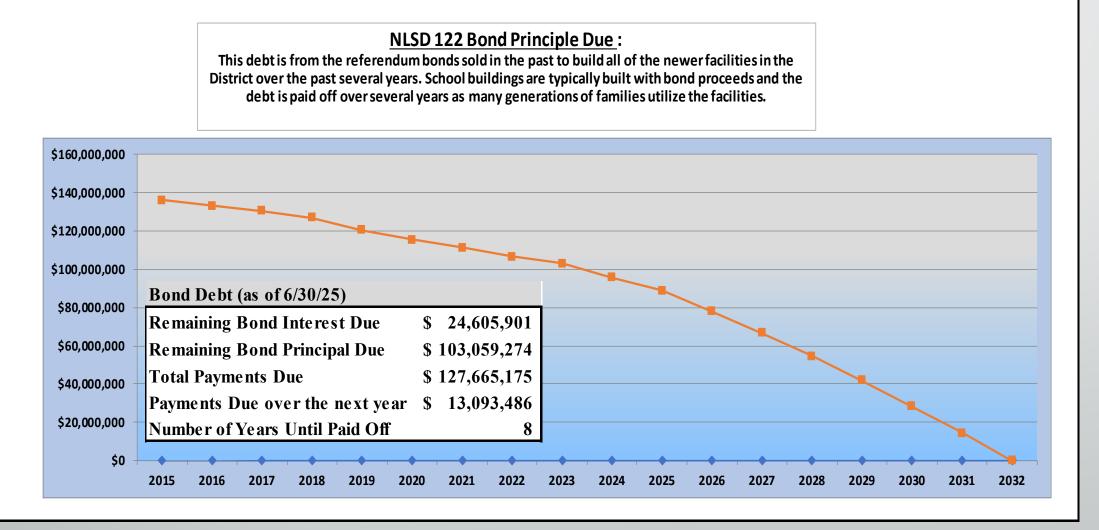
Cash Reserves Used for Capital Projects (instead	ad of using debt)
Used for Capital Projects since FY15	\$ 24,183,752
Used for Capital Projects FY24	\$ 5,233,066
Projected Use on Capital Projects FY25-FY29	\$ 23,496,868
Total Reserves Used FY15-FY29 (15 years)	\$ 52,913,686

NEW LENOX SCHOOL DISTRICT 122 CAPITAL PLANNING MATRIX

	_													
TENTATIVE ESTIMATES	Bentley	Tylet	Oakview	Haines	Crossing	Pointe	Trail	Prairie	Ridge	Martino	liberty	CrerryHill	Haven	TOTA
Hydronic pipe	(×		í –		(\$ 800,000	(í –	((\$ 800,000	Í	\$ 1,600,000
Boilers (replace/rebuild)		x		\$ 65,000		\$ 440,000	\$ 440,000	\$ 440,000	\$ 440,000	\$ 550,000	\$ 550,000	\$ 440,000		\$ 3,365,000
HVAC controls (Maintain Current)		Ŷ		÷ 03,000		÷ 440,000		\$ 525,000	\$ 525,000	\$ 525,000	\$ 525.000	\$ 525,000	\$ 150,000	\$ 2,775,000
Rooftop Exhaust Hoods		Ĵ						÷ 525,000	÷ 525,000	÷ 525,000	Ş 323,000	Ş 323,000	9 130,000	\$
Chillers		Ĵ						\$ 400.000	\$ 400.000	\$ 525,000	\$ 525.000	\$ 400.000		\$ 2,250,000
AC Units		Ĵ		\$ 150,000				\$ 325,000	\$ 325,000	5 525,000	\$ 425,000	\$ 425,000		\$ 1,650,000
Domestic plumbing (main/chase)		Ĵ		÷ 150,000				÷ 525,000	÷ 525,000		÷ 425,000	÷ 425,000		\$ -
Domestic plumbing (hot water heater)		Ĵ												\$ -
Univents		x						\$ 1,200,000	\$ 1,200,000	\$ 1,600,000	\$ 1,800,000			\$ 5,800,000
Lights		Ĵ						y 1,200,000	9 1,200,000	y 1,000,000	÷ 1,000,000			\$ 5,000,000
Total HVAC Projects (Estimate)		\$ 6.415.600												\$ 6,415,600
System Type	VRF	5 0,413,000 VRF	VRF	VRF	VAV AH HRH	VAV AH HRH	VAV AH HRH	2 Diss Halt was	2 Diss Haltwart	2 Dias Haitwart	2 Diss Haltwart	VAV AH HRH	RTU	\$ 0,413,000
Electrical service	VKF	VKF	VRF	VKF	VAV AH HKH	VAV AH HKH	VAV AH HKH	2-Pipe Unit vent	2-Pipe Unit vent	2-Pipe Unit vent	2-Pipe Unit vent	VAV AH HRH	RIU	<u>s</u> -
														ş - \$ -
Electrical distribution (w/in building)														7
Generators										\$ 85,000			\$ 27,000	\$ 112,000
Electrical switch gear														\$ -
Roof				\$ 2,000,000			\$ 2,400,000			\$ 3,500,000				\$ 7,900,000
Roof 2 (note: windows assumed green)	01	ther Half of Roof>>	\$ 1,500,000											\$ 1,500,000
Exterior doors														\$ -
Masonry														\$-
Floors (Convert carpet to tile)				\$ 1,000,000	\$ 750,000	\$ 700,000	\$ 300,000			\$ 1,300,000	\$ 1,300,000		\$ 325,000	\$ 5,675,000
Intercoms / PA Systems		\$ 185,000		\$ 185,000	\$ 185,000	\$ 185,000	\$ 185,000	\$ 185,000	\$ 185,000	\$ 200,000	\$ 200,000	\$ 185,000		\$ 1,880,000
Lockers										\$ 525,000				\$ 525,000
Interior locks														\$-
LRC Improvements														\$-
Bleachers														\$-
Painting					\$ 333,600	\$ 318,800	\$ 233,000					\$ 230,300		\$ 1,115,700
Interior doors														\$-
Restrooms Updates	\$ 1,000,000		\$ 500,000				\$ 200,000			\$ 200,000	\$ 200,000	\$ 200,000	\$ 40,000	\$ 2,340,000
Parking Lot Maintenance			\$ 150,000					\$ 75,000	\$ 75,000	\$ 100,000	\$ 90,000	\$ 50,000	\$ 425,000	\$ 965,000
Parking Lot Replacement											\$ 1,400,000	\$ 565,000		\$ 1,965,000
Playground (Minor Updates)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000					\$ 900,000
Track (Resurface)										\$ 212,000	\$ 212,000			\$ 424,000
Exterior locks														\$ -
Fire Panel / Strobe Systems														\$ -
Other (Annual in-house Misc.) (5 years)	\$ 145,833	\$ 145,833	\$ 145,833	\$ 145,833	\$ 145,833	\$ 145,833	\$ 145,833	\$ 145,833	\$ 145,833	\$ 145,833	\$ 145,833	\$ 145,833	\$ 145,833	\$ 1,895,833
Total	\$ 1.245.833		\$ 2.395.833		\$ 1.514.433		\$ 4,803,833	\$ 3,395,833	\$ 3,395,833	\$ 9,467,833	\$ 7,372,833	\$ 3,966,133	\$ 1,112,833	\$ 51,053,133
	÷ 1,2+3,633	÷ 0,040,433	÷ 2,355,033	y 3,043,333	÷ 1,514,433	÷ 1,005,033	÷ +,000,000	÷ 3,353,333	y 3,333,333	÷ 3,407,333	÷ 1,512,555	¢ 3,500,133	÷ 1,112,033	÷ 51,055,135



BOND DEBT REPAYMENT





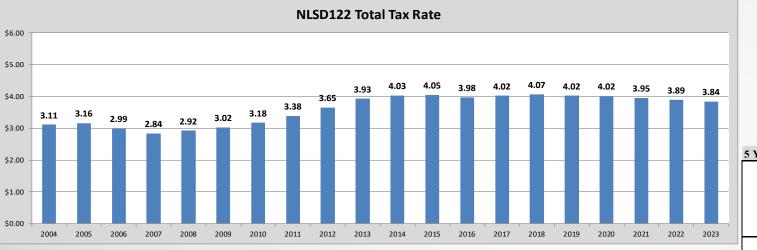
CONSUMER PRICE INDEX (CPI) (INFLATION RATES)

NEW LENOX SCHOOL DISTRICT 122 5 YEAR FINANCIAL FORECAST CPI FORECAST

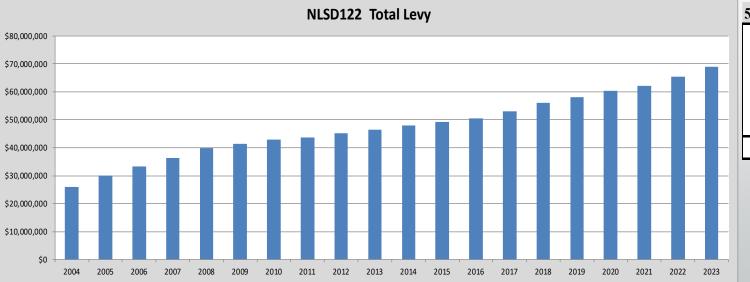
Consumer Price Index Historical Tables for U.S. City Average BLS.Gov https://www.bls.gov/regions/mid-atlantic/data/consumerpriceindexhistorical us table.htm CONSUMER PRICE INDEX FOR ALL URBAN CONSUMERS (CPI-U) (not seasonally adjusted) ALL ITEMS **U.S. City Average** Feb Jul Jan Mav Jun Sep Oct Nov Dec Mar Apr Aua Consumer Price Index 232.166 232.773 232.531 232.945 233.877 230.28 233.504 233.596 234.149 233.546 233.069 233.049 2013 236.293 237.072 237.433 2014 233.916 234.781 237.9 238.343 238.25 237.852 238.031 236.151 234.812 100.8% 236.119 236.599 2015 233.707 234.722 237.805 238.638 238.654 238.316 237.945 237.838 237.336 236.525 100.7% 2016 236.916 237.111 238.132 239.261 240.229 241.018 240.628 240.849 241.428 241.729 241.353 241.432 102.1% 242.839 244.786 245.519 2017 243.603 243.801 244.524 244.733 244.955 246.819 246.663 246.669 246.524 102.1% 247.867 248.991 249.554 250.546 251.588 251.989 252.006 252.146 252.439 252.885 252.038 251.233 2018 101.9% 2019 251.712 252.776 254.202 255.548 256.092 256.143 256.571 256.558 256.759 257.346 257.208 256.974 102.3% 257.971 258.678 258.115 256.389 256.394 257.797 259.101 259.918 260.28 260.388 260.229 2020 260.474 101.4% 2021 261.582 263.014 264.877 267.054 269.195 271.696 273.003 273.567 274.31 276.589 277.948 278.802 107.0% 2022 283.716 287.504 289.109 292.296 296.311 296.276 296.171 296.808 298.012 297.711 296.797 281.148 106.5% 305.109 305.691 307.789 307.671 2023 299.170 300.840 301.836 303.363 304.127 307.026 307.051 306.746 103.4% 2024 308.417 310.326 312.332 313.548 314.069 314.175 314.540 314.876 315.413 315.744 315.351 315.27 102.8% 120.02% 120.76% 121.54% 122.02% 122.22% 122.26% 122.40% 122.53% 122.74% 122.87% Vs Dec 122.72% 122.69% 103.15% 103.27% 102.97% 102.89% 102.48% 102.62% YOY 103.09% 103.48% 103.36% 102.56% 102.70% 102.78% 10-Year Factor Avg. 100.5% 100.5% 100.3% 100.4% 100.4% 100.1% 100.1% 100.1% 100.1% **99.8% 99.8%**



Property Taxes



5 Year Tax Rate History	Operating	Debt Service	Total
2023	3.11	0.73	3.84
2022	3.13	0.76	3.89
2021	3.16	0.79	3.95
2020	3.22	0.80	4.02
2019	3.23	0.80	4.02
Average	3.17	0.77	3.94



5 Year Levy Variables	New Property	CPI*
2023	\$ 14,328,854	5.0%
2022	\$ 19,223,769	5.0%
2021	\$ 20,961,578	1.4%
2020	\$ 21,007,721	2.3%
2019	\$ 21,964,418	1.9%
Average	\$ 19,497,268	3.1%



New Lenox School District 122 Financial Strategy & Philosophy

1) Approve a balanced operating budget each school year.

2) Continue to accumulate and maintain sufficient cash reserves.

3) Structure programs and services accordingly in order to generate an operating surplus each year.

4) Use annual operating surpluses to pay off capital projects and avoid the need for additional debt.

5) Continue to pay down existing debt until fully paid off in 2032.

This strategy and philosophy has brought about long-term financial stability for NLSD122. This financial stability allows for continued investments into students, staff, and school facilities.



Operating Funds Highlighted in Blue, Special Use Funds Highlighted in Orange

FY25 Operating Budget Expenses about 6% less than Operating Budget Revenues Transferring \$8M of Operating Funds over to the Capital Projects Fund for Building Infrastructure Improvements

NEW LENOX SCHOOL DISTRICT 122 2024-2025 LEGAL BUDGET SUMMARY

			6/30/2024**		FY25		FY25 FY25		FY25	FY25			FY25		6/30/2025
FY2	5 Legal Budget Beginning Balance		ginning Balance	Revenue			Expense		Net		Transfers In	Transfers Out		Ending Fund Balance	
10	Education Fund	\$	25,823,825	\$	61,410,563	\$	55,112,867	\$	6,297,696			\$	(8,000,000)	\$	24,121,521
20	Operations and Maintenance Fund	\$	5,060,971	\$	4,069,831	\$	5,179,589	\$	(1,109,758)					\$	3,951,213
30	Debt Service Fund	\$	6,821,715	\$	13,266,749	\$	13,098,587	\$	168,162					\$	6,989,877
40	Transportation Fund	\$	5,333,171	\$	3,861,076	\$	4,943,298	\$	(1,082,222)					\$	4,250,949
50	IMRF / FICA / SS Fund	\$	1,268,773	\$	1,614,777	\$	1,594,571	\$	20,206					\$	1,288,979
60	Capital Projects Fund	\$	1,317,076	\$	406,331	\$	8,181,599	\$	(7,775,268)	\$	8,000,000			\$	1,541,808
70	Working Cash Fund	\$	2,463,838	\$	114,434	\$	-	\$	114,434					\$	2,578,272
80	Tort Fund	\$	34,066	\$	1,895	\$	-	\$	1,895					\$	35,961
90	Life Safety Fund	\$	121,751	\$	5,024	\$	-	\$	5,024					\$	126,775
0	Operating Funds Total	\$	39,950,578	\$	71,070,681	\$	66,830,325	\$	4,240,356	\$	-	\$	(8,000,000)	\$	36,190,934
	Operating Fund Balance Ratio		60%		-		0		(0)				-		54%
** E	xcludes 6/30/24 student activity fund acco	unt bal	ances of \$329,900											\$	(0)
S	Special Funds Total	\$	8,294,608	\$	13,679,999	\$	21,280,186	\$	(7,600,187)	\$	8,000,000	\$	-	\$	8,694,421
Т	Sum of All Funds	\$	48,245,187	\$	84,750,680	\$	88,110,511	\$	(3,359,831)	\$	8,000,000	\$	(8,000,000)	\$	44,885,355
				_											

Reducing total cash reserves during FY25 in order to cover all operating costs and pay for \$8M of capital projects using existing reserves (no borrowing)



New Lenox School District 122 Financial Dashboard



	NLSD122 Financial Dash	nboard Data	9						3-Year Avg:	60,598,384	Public Act 103	3-0394
١.,		FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
1	Operating Fund Revenue	48,456,190	50,669,014	50,848,915	56,512,726	55,746,992	55,980,493	60,666,786	63,927,375	64,768,623	70,116,432	71,070,681
	Rev % Change		4.6%	0.4%	11.1%	-1.4%	0.4%	8.4%	5.4%	1.3%	8.3%	1.4%
2	Operating Fund Expense	48,724,424	47,227,590	49,206,823	49,821,378	50,820,218	53,057,097	54,961,054	59,097,160	59,585,752	63,112,241	66,830,325
	Exp % Change		-3.1%	4.2%	1.2%	2.0%	4.4%	3.6%	7.5%	0.8%	5.9%	5.9%
	Rev vs Exp Change in %		7.6%	-3.8%	9.9%	-3.4%	-4.0%	4.8%	-2.2%	0.5%	2.3%	-4.5%
3	Operating Fund Net	(268,234)	3,441,424	1,642,092	6,691,348	4,926,774	2,923,396	5,705,732	4,830,215	5,182,871	7,004,191	4,240,356
3B	Net Margin	-1%	7%	3%	12%	9%	5%	9%	8%	8%	10%	6%
4	Operating Fund Balance	22,599,957	30,241,381	31,483,510	34,177,160	35,520,681	34,960,824	32,408,301	35,213,516	37,696,387	39,950,578	36,190,934
5	Fund Balance %	46%	64%	64%	69%	70%	66%	59%	60%	63%	63%	54%
6	Capital Spend	2,373,751	1,810,941	2,460,246	3,748,538	3,526,167	2,401,292	2,376,739	2,586,078	2,793,988	4,750,000	8,000,000
7	Debt Service	8,101,945	8,137,672	8,857,562	9,301,916	10,430,271	11,453,627	11,622,173	11,018,240	11,588,575	13,254,255	13,516,470
8	Bonds Sold / Capital Deferred	-	-	-	-	-	-	-	-	-	-	-
9	Board Benefit % Split											80.8%
10	Salary	26,714,657	25,672,835	26,574,630	27,606,426	28,491,443	30,159,546	30,590,605	32,916,239	33,179,486	34,341,024	36,630,156
11	Benefits	9,707,388	9,603,071	10,132,166	10,958,885	10,910,319	11,038,885	11,478,749	12,186,136	12,832,335	13,525,038	14,459,411
12	Total Comp	36,422,045	35,275,906	36,706,796	38,565,311	39,401,762	41,198,431	42,069,354	45,102,375	46,011,821	47,866,062	51,089,567
13	Health Insurance % Increase	4.40%	0.80%	7.98%	7.95%	0.00%	2.51%	3.00%	4.00%	8.01%	3.10%	8.00%
14	Teacher Raise %	2.2%	2.7%	3.0%	3.2%	3.5%	5.5%	3.0%	3.0%	3.0%	3.0%	6.0%
15	Step % Raise	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
16	Lane % Raise	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
17	BA+45/MA Lane % Raise	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
18	Retiree Incentive % Raise	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%
19	Full Day K											
20	Property Tax Revenue	39,264,395	40,216,460	40,568,267	43,912,967	44,017,921	44,547,806	47,585,122	48,896,458	50,952,812	54,376,255	57,011,200
21	Levy CPI	1.50%	0.80%	0.70%	2.10%	2.10%	1.90%	2.30%	1.40%	5.00%	5.00%	3.40%
22	Levy New Property	23,846,322	21,685,025	21,230,912	20,829,976	19,162,969	21,964,418	21,007,721	20,961,578	19,223,769	14,113,739	20,000,000
23	Levy Year Passed in Dec	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	202
24												
25	CPI - Dec of FY	0.8%	0.7%	2.1%	2.1%	1.9%	2.3%	1.4%	7.0%	6.5%	3.4%	2.8%
26												
27	Enrollment	5,357	5,273	5,196	5,249	5,266	5,349	4,957	5,030	5,050	4,981	5,124
28	Total Revenue / Student	\$ 9,045	\$ 9,609	\$ 9,786	\$ 10,766	\$ 10,586	\$ 10,466	\$ 12,239	\$ 12,709	\$ 12,825	\$ 14,077	\$ 13,869
28	Total Expenditures / Student	\$ 9,095	\$ 8,956	\$ 9,470	\$ 9,492	\$ 9,651	\$ 9,919	\$ 11,088	\$ 11,749	\$ 11,799	\$ 12,671	\$ 13,042



New Lenox School District 122 Financial Planning

Critical Financial Planning Assumptions:

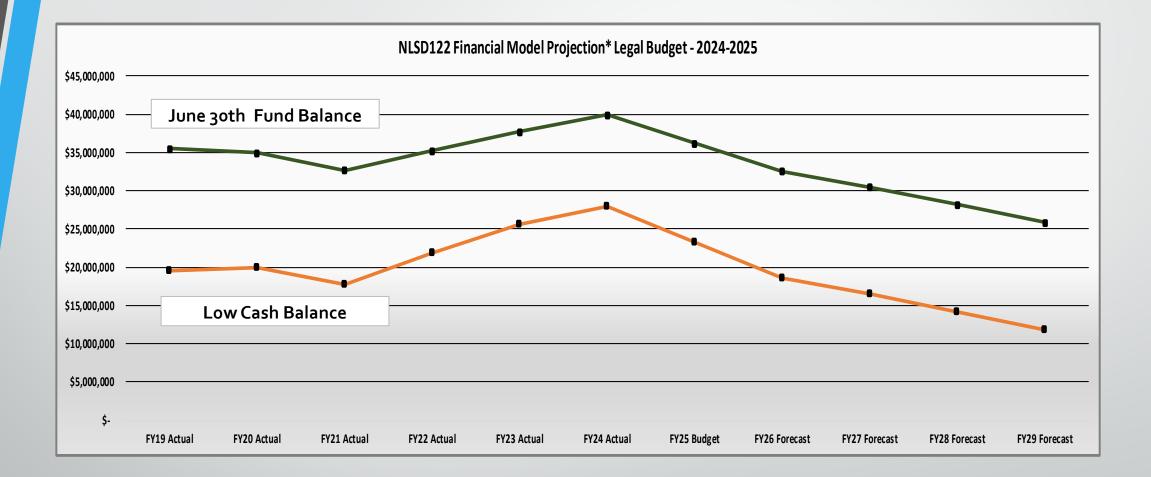
- > Annual CPI Rate (all-urban CPI, used in PTELL law levy calculations)
- > Annual "new property EAV"
- Employee raise percentages
- State and Federal grant revenue
- Interest Rates



- > Timing and estimated cost of complying with the new Full-Day Kindergarten mandate
- Annual increases in health insurance cost (driven primarily by the claims of the people covered under the district plan and overall market cost increases)
 - > The need to consistently address NLSD122's ongoing facility improvement needs

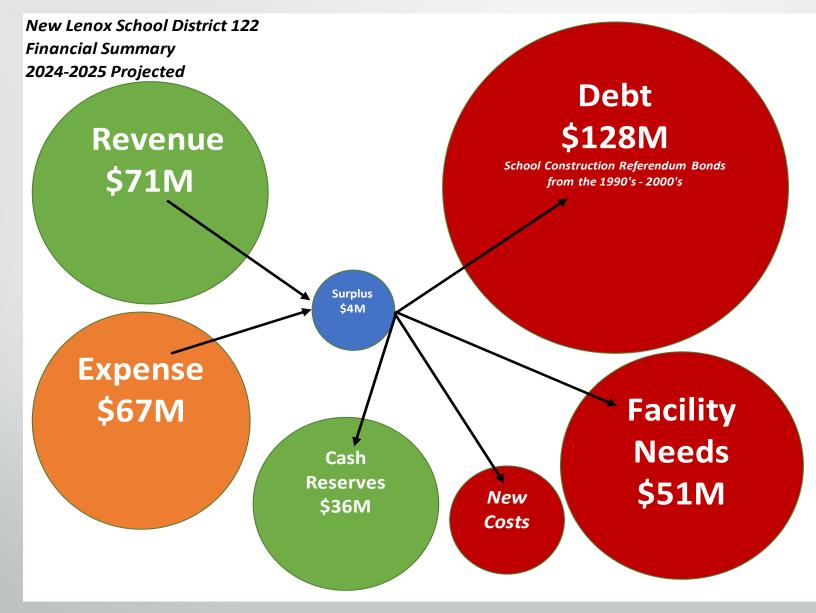


New Lenox School District 122 Financial Forecast



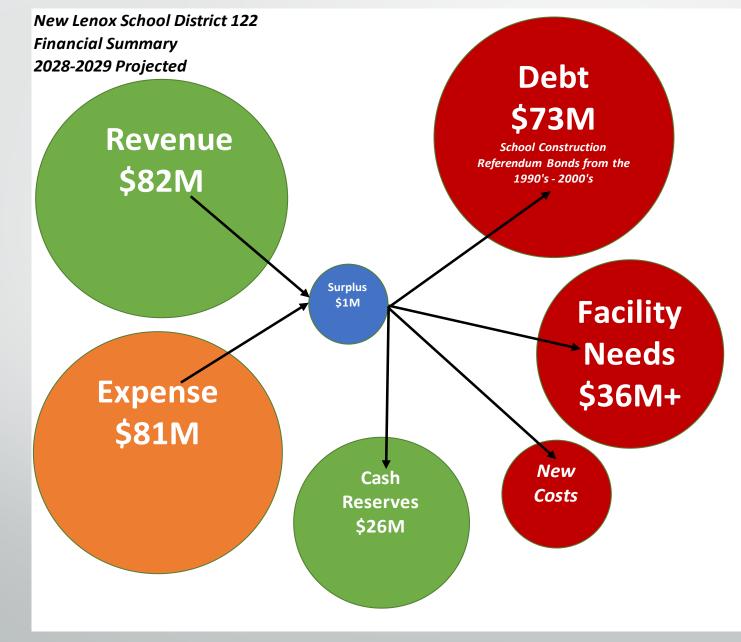


New Lenox School District 122 Financial Forecast





New Lenox School District 122 Financial Forecast





Budget Calendar

January 2024 – Financial Planning with Board of Education and Community (FY24-FY29)

- Verify Board's Financial Strategy & Objectives

- Determine direction regarding future property tax levy (generates 80%+ of the District's available resources). ((now is the time to identify any desired changes to the next levy (2024))
- Determine direction regarding how to strategically allocate future available resources.



- Proposed changes (if any) to programs and services (some State/Federal mandated)
- Long-term staffing and compensation planning
- Determine school facility needs and identify how to pay for these needs
- Monitor and discuss long-term bond debt repayment schedules and options

May 2024 - Board approved a new three-year collective bargaining agreement with the teacher's union May 2024 – Review and Update January 2024 Financial Planning Information June 2024 – Board approved the 2024-2025 Tentative Legal Budget September 2024 – Board to review, discuss and vote on the 2024-2025 Final Legal Budget October 2024 – Board to review and discuss the 2024 Property Tax Levy (funding amounts already assumed in the January – September financial planning items listed above)



Budget Calendar (Continued)

October 2024 – Final Annual Financial Report for 2023-2024 presented to the Board and Community

November 2024 – Board to review, discuss, and vote on the Final 2024 Property Tax Levy

January 2025 – Financial Planning with Board of Education and Community (FY24-FY29)

- Verify Board's Financial Strategy & Objectives
 - Determine direction regarding future property tax levy (generates 80%+ of the District's available resources). ((now is the time to identify any desired changes to the next levy (2025))
 - Determine direction regarding how to strategically allocate future available resources.



- Proposed changes (if any) to programs and services (some State/Federal mandated)
- Long-term staffing and compensation planning
- Determine school facility needs and identify how to pay for these needs
- Monitor and discuss long-term bond debt repayment schedules and options
- Update projections and assumptions using new and updated information made available over the several months.



More Information at NLSD122.org

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